

## Consultancy Expenditure: April 2013 to March 2014

The Scottish Government defines 'consultancy' as including a wide range of professional services such as management consultancy, IT consultancy, financial consultancy, construction and infrastructure related consultancy, research and evaluation and policy development. Therefore the expenditure contained in this section reflects this definition of external consultancy.

Audit Scotland mainly uses external consultancy to undertake specific pieces of work which requires expertise which is not readily available in house.

The following report shows the expenditure by Audit Scotland in relation to external consultancy.

Payee	Amount	Date	Description
Advanced Performance Institute	7,965.08	19/06/2013	Consultancy - Performance management software, Big Data
Audit Commission	12,000.00	17/05/2013	Housing Benefit - Programme package
Audit Commission	2,100.00	14/08/2013	National Fraud Initiative fee
Audit Commission	584.34	23/09/2013	Consultancy
Audit Commission	4,730.34	10/12/2013	Consultancy - CPP
Audit Commission	1,194.30	31/01/2014	Consultancy
Audit Commission	12,000.00	03/02/2014	Housing Benefit
B Lancaster	4,900.00	13/11/2013	Consultancy - Education
B Lancaster	2,100.00	17/12/2013	Consultancy - Review and comparison work
B Lancaster	2,400.00	26/02/2014	Consultancy - Education
Best Companies	2,655.58	08/08/2013	Consultancy - Employee engagement
Best Companies	14,264.40	01/10/2013	Consultancy - Employee survey
Best Companies	594.35	12/02/2014	Consultancy - Employee survey
Best Companies	8,339.16	12/03/2014	Consultancy - Employee survey
Canterbury Christchurch University	11,160.00	31/05/2013	Provision of course
C Fraser	120.00	06/11/2013	Provision of course
D Pia	2,500.00	02/05/2013	Review of quality and impact of Performance Audit reports
Good Practice	120.00	09/01/2014	Consultancy - Support for learning software
Grant Thornton	10,717.96	16/12/2013	VAT consultancy
Hay Group	1,200.00	21/03/2014	Consultancy - benchmarking
HeeHaw Digital	3,000.00	01/05/2013	Digital communications strategy
HeeHaw Digital	1,500.00	02/07/2013	Digital communications strategy
HeeHaw Digital	1,500.00	05/08/2013	Digital communications strategy

Henderson Loggie	1,448.08	30/05/2013	Data gathering - Early departures study
Heriot-Watt University	10,560.00	16/04/2013	Consultancy - Indicators for Auditing CPP
Institute of Chartered Accountants of Scotland	20,000.40	19/03/2014	Monitoring
James Robertson	2,000.00	22/04/2013	Performance audit criteria study
K Renshaw	3,825.49	08/08/2013	Consultancy - Performance Audit/Best Value merger
K Broddy	167.97	08/01/2014	Consultancy - CPP
Lothian Pension Fund	2,100.26	17/06/2013	Actuarial reports
Lothian Pension Fund	360.00	14/08/2013	Actuarial reports
MORI	996.00	17/06/2013	Survey Review
MORI	4,383.00	01/07/2013	Correspondence Review 2013
MORI	3,096.00	02/10/2013	Survey
MORI	14,580.00	10/02/2014	Survey
MY CSP	2,940.00	01/03/2014	Consultancy - Pensions
NHS National Services Scotland - ISD	7,560.00	01/04/2013	ISD statistical information for performance audit work 2012/13
NHS National Services Scotland - ISD	1,890.00	24/04/2013	ISD support for programme development
ODS Services	9,300.00	11/06/2013	Focus Groups - Reshaping care for older people
ODS Services	3,906.00	07/01/2014	Discussion Groups - CPP
ODS Services	3,906.00	11/03/2014	Discussion Groups - CPP
ODS Services	3,906.00	12/03/2014	Discussion Groups - CPP
OFB International	9,867.00	08/04/2013	Reports review
Page Consulting	2,438.00	08/04/2013	Consultancy - Organisation development
Page Consulting	7,422.27	12/08/2013	Consultancy - Performance Audit/Best Value merger
Plan B Consultancy	3,600.00	25/03/2014	Consultancy - Business continuity
Price Waterhouse Coopers	9,720.00	15/04/2013	Consultancy - Capital investment
Price Waterhouse Coopers	2,100.00	24/05/2013	Review of IAS 19 reporting
Project Scotland	3,900.00	02/04/2013	Mentoring Workshops

QCG	16,313.72	18/06/2013	HR Consultancy
QCG	918.00	05/02/2014	Survey
R Burgess OLPD	3,546.20	06/09/2013	Consultancy - Workshops feedback
Rocket Science Ltd	5,040.00	01/06/2013	Consultancy - Review of impact assessment
Rocket Science Ltd	3,642.00	01/08/2013	Consultancy - Evaluation of CPP audits
Rocket Science Ltd	19,074.00	07/01/2014	Consultancy - CPP evaluation
Rocket Science Ltd	10,780.10	17/03/2014	Consultancy - CPP evaluation
I.S.4 Housing & Regeneration Ltd	7,212.00	04/04/2013	Consultancy - Review of housing statistics, etc.
L Thomson	1,277.95	06/11/2013	Consultancy - Communications
Scottish Government	80,712.00	04/06/2013	Joint project - Interrogate NHS waiting list data
Secure Works	1,440.00	01/06/2013	Consultancy - IT Firewall
S Taylor	11,008.79	06/11/2013	Consultancy - Research, report and presentation
T Solutions	3,734.04	08/08/2013	Consultancy - Performance Audit/Best Value merger
University of Glasgow	2,499.60	01/06/2013	Consultancy - drugs report
Work on Words	615.00	05/04/2013	Report editing
Work on Words	2,595.00	26/04/2013	Report editing
Work on Words	2,460.00	03/06/2013	Report editing
Work on Words	450.00	02/07/2013	Report editing
Work on Words	930.00	03/09/2013	Report editing
Work on Words	2880.00	02/10/2013	Report editing
Work on Words	480.00	03/12/2013	Report editing
Work on Words	570.00	18/12/2013	Report editing
Work on Words	630.00	04/02/2014	Report editing
<b>Total</b>	<hr/>		
	<b>422,426.38</b>		