Issues of concern

Policy and procedures



Prepared by Audit Scotland April 2016



Contents

Introd	ductionduction	4
	Why we have this policy	4
	Who we are	4
	What we do	4
	When would we act on an issue of concern?	5
	When would we not act on an issue of concern?	6
Our A	Approach	8
	Why are issues of concern important to us?	8
	Our criteria for assessing issues of concern	8
	What type of response can you expect from us?	9
	Our flowchart on how we deal with issues of concern	10
What	can you expect from us?	11
	We have service standards in place	11
	We are consistent in our approach	11
	We respect your confidentiality	12
	We set time limits for assessing issues of concern	12
	We can offer extra help to raise an issue of concern	13
	We can identify alternative organisations that may be able to help	13
	We only assess issues of concern directly addressed to us	13
	We do not tolerate unacceptable behaviour	13
Apper	ndix. Other types of correspondence	14
	Whistleblowing disclosures	14
	Objections to Local Authority accounts	14
	Complaints	15
	Raising a complaint about how we dealt with an issue of concern	15
	Freedom of Information Requests	15

Introduction

Why we have this policy

- This policy sets out Audit Scotland's specific role in relation to issues of concern. The correspondence team deal with correspondence on behalf of Audit Scotland, Accounts Commission and the Auditor General.
- 2. Our policy also sets out:
 - the performance standards we aim to meet when we are dealing with issues of concern
 - what we hope to achieve
 - the level of service individuals, organisations or representatives for organisations can expect form us
 - how we deal with issues of concern and how they are relevant to our work

Who we are

- Audit Scotland, the Accounts Commission and the Auditor General, work together to deliver public audit in Scotland.
 - Audit Scotland is governed by a board consisting of the Auditor General, the chair of the Accounts Commission, a non-executive board chair and two non-executive members appointed by the Scottish Commission for Public Audit, a commission of the Scottish Parliament.
 - The Accounts Commission is an independent public body appointed by Scottish ministers
 to hold local government to account. The Controller of Audit is an independent post
 established by statute, with powers to report directly to the Accounts Commission on the
 audit of local government.
 - The Auditor General is an independent crown appointment, made on the recommendation of the Scottish Parliament, to audit the Scottish Government, NHS and other public bodies and report to Parliament on their financial health and performance.
- 4. We use the term 'local auditor' throughout this policy to refer to the auditor, that the Auditor General or Accounts Commission has appointed to externally audit the public bodies for which they have responsibility. The local auditor for a public body may work for us or a private accountancy firm.

What we do

- 5. Public audit plays a key role in providing:
 - assurance that public money is well managed
 - independent and objective evidence on how well public bodies are the performing.

Page 4 Issues of concern

Our assurance is important for the public and decision-makers, and will become even more important as Scotland assumes greater fiscal autonomy within the UK¹. We want the public interest, trust and confidence to be at the heart of our work.

- 6. We provide independent assurance about governance, financial management and performance in public bodies such as local authorities and the NHS. Our work covers about 200 public bodies in Scotland, which collectively spend over £40 billion each year. We produce evidence-based reports that help the public bodies we audit to understand what works well, what does not and why, and how they can improve. Find out more about public audit in Scotland on our website. You can find a list of all the public bodies we audit here.
- 7. We use correspondence to help inform our work for example major failures that affect how a public body is performing or how likely it will be able to respond to future challenges.
- 8. You may contact us because you have issues of concern about a public body that may fall under the remit of the Accounts Commission or the Auditor General for Scotland. We arrange audits of public bodies and deal with correspondence on behalf of the Accounts Commission and the Auditor General.

When would we act on an issue of concern?

- In line with our role and remit, we may act on issues of concern relating to the following:
 - widespread breakdown in financial management,
 - for example where you have a concern that a public body may not be able to meet its future financial commitments
 - major failures in how a public body provides a service,
 - for example where a council has failed to maintain assets such as transport links or school buildings
 - poor value for money from inefficient governance² arrangements,
 - for example where a public body has entered into a contract and the other party fails to meet its commitments
 - unlawful spending,
 - for example if a public body did not have the power or duty to spend public money in a particular area.

¹ Greater fiscal autonomy - for example as the Scottish Parliament gets more powers to raise public money through taxes

² Governance - describes the structures, systems, processes, controls and behaviours that an organisation has in place to manage its activities

When would we not act on an issue of concern?

- 10. We cannot act on an issue of concern that does not fit within our role or remit. This means
 - We have no powers to reverse, change or stop decisions made by a public body, for example
 - we cannot overturn a planning decision made by a council, even if you personally disagree with the outcome
 - we cannot change a council's decision on how much to spend on a particular service or area
 - We cannot seek compensation for you or act as an arbitrator in personal grievances where
 - you have a dispute with your employer
 - you feel you have suffered an injustice or hardship because the public body provided a poor or bad service or failed to provide a service
 - We cannot act on complaints that you may have against a public body where
 - you want to complain about a service provided for example about street lighting or litter. You should contact the public body directly to raise your complaint. You can then contact the Scottish Public Services Ombudsman if you believe it was not dealt with properly
 - We cannot act on issues that do not involve significant spending. Issues must closely relate to how the body uses public money
 - we need to be able to substantiate evidence and the sum of money has to be significant, in relation to the body's overall budget
 - we will not act on an issue of concern, that another public body or regulator is already considering, or that concerns a public body we do not audit
 - if the issue of concern involves fraud and is already being dealt with by the police or
 if a review or investigation of an issue is ongoing we cannot get involved
 - we will not normally act on an issue of concern that took place one year or more before you contacted us
 - We do not re-open issues of concern that have been raised or answered before
 - if we have acted on an issue of concern and issued a final response or a final report in line with the agreed scope we would not do any further work
 - if your correspondence comes under our unacceptable actions policy.
- 11. When we are deciding if we are able to act on an issue of concern you have raised with us, we take into account:
 - the statutory powers we have to review the issue of concern
 - how relevant the issue of concern is to our role and remit

Page 6 Issues of concern

- In making this assessment, we apply our technical knowledge and professional judgement. We also consider the costs and benefits of carrying out such work, as we must ensure that we use our own resources, such as money and employees' time efficiently as possible.
- 12. Once we have assessed each issue of concern raised with us against these main factors and our criteria outlined in paragraph 17, we make the final decision about whether to take any further action.
- 13. Copies of this policy are available from our offices and on our website. We will review this policy on a regular basis to ensure we are achieving our policy's aims.
- 14. The policy does not deal with complaints about Audit Scotland, these are covered by separate arrangements. You can find out how to complain about us on our website. We also deal with Whistleblowing Disclosures and Freedom of Information Requests under separate policies. You can find out more information on our website. (see Appendix)

Our Approach

Why are issues of concern important to us?

- 15. We welcome correspondence that can help inform our work, whether it comes from the general public, councillors, MSPs, MPs, charities, voluntary or community groups or other bodies with legitimate and relevant issues of concern to raise. We always recommend that you raise your issues of concern with the public body concerned in the first instance. Contacting the public body directly is the best way to get the required information and answer any specific issues of concern that you may have.
- 16. We have no statutory duty to respond to issues of concern. However, issues of concern raised are often relevant to our work and may help us when we are auditing public bodies by:
 - providing information that can help local auditors plan and target their audit work
 - identifying issues of concern that require further examination
 - providing evidence for us as part of a specific audit review.

Our criteria for assessing issues of concern

- 17. We will consider all issues of concern brought to our attention. To determine whether a particular issue of concern warrants further work we will consider the following questions:
 - Do we have the statutory powers to review the issue of concern you have brought to us?
 - Does the issue of concern fall within our remit or should we redirect you to a more appropriate body?
 - What sums of money are involved? Are these significant?
 - Have we previously carried out any audit work about the issue of concern? If so, what did this tell us?
 - How does the issue of concern fit with our approved priorities and work programme?
 - What evidence is there to support or substantiate the issue of concern you have raised?
 - Is it in the wider public interest for us to review the issue of concern and what are the potential benefits to the public?
 - What would be the costs, for example in staff time and benefits of examining the issue of concern?
- 18. The flowchart on page ten shows you how we deal with issues of concern brought to us. It identifies the potential outcomes you can expect when you contact us.

Page 8 Issues of concern

What type of response can you expect from us?

- 19. The final response that you will receive from us will depend on the issue of concern you have raised. For example:
 - where you contact us about an issue of concern that is not within our remit or we are unable to assist, we will
 - contact you and tell you the reason
 - provide you with the relevant details if we think another public body may be able to help
 - where you contact us about an issue of concern and raise a number of points, we will
 - answer those that we assess are within our role and remit
 - provide you with a more general response to the other points raised
 - where you contact us about an issue of concern that will add to our knowledge of the public body, we will
 - share it with our local auditors
 - write to you and let you know but take no further action
 - where you contact us about an issue of concern that may already be part of our planned audit work, we will
 - share it with our local auditors
 - we will write to let you know, the audit team will consider using it as part of their audit work. They will only report any significant findings in the annual report if judged appropriate.
 - where the issue of concern you have raised results in us carrying out an audit review, we will
 - publish our findings on our website
 - write to you and tell you what we plan to do and when we expect the report to be available

Our flowchart on how we deal with issues of concern.

You tell us about an issue of concern you have about a public body We will acknowledge that we have received your issue of concern within five working days. We will gather any extra information we need to help us assess and decide if your issue of concern is: within our statutory powers to act on relevant to the work of Audit Scotland, the Accounts Commission or the Auditor General. We will use our technical knowledge and professional judgement to help us do this Our assessment will be based on: · what we already know about it how it fits with our own priorities and work programme what evidence is available to support or substantiate it · if it is in the wider public interest to review the level of resources, including money and employee time that may be involved in examining it There are five potential outcomes from our assessment Unable to Redirect Intelligence **Audit Plan Audit** assist Review We record all issues If we assess that the The issue of concern issue of concern is of concern raised you have raised Sometimes we The issue of concern not within our remit, and share them may already be will not be able you have raised, we will contact with our local part of our planned to assist you. results in us carrying you to explain why auditors to add to audit work, so we Examples include out an audit review we have taken this our knowledge of will share it with report. We will write the following: decision. If possible the public body. our local auditors. to tell you what cannot redirect, we will give you We may use this They may consider we plan to do and for example we details of another intelligence to using it as part of when we expect do not know who regulator or body help us with our their work. The the report to be the regulator is that may be able to annual audit and local auditors will available. We will issue of concern risk assessment of help you. only report any publish our report has been public bodies. This significant findings on our website. previously raised can help us identify in the annual If the Controller and answered wider themes audit report if of Audit, Accounts the issue of affecting a public judged appropriate. Commission or concern falls under body or the public **Auditor General** our unacceptable sector. We will consider it is in the actions policy provide you with public interest, they a general response We will contact you have the power to but take no and explain why produce a public further action. we have taken audit report. this decision. We will issue a final response to you within 30 working days to tell you the outcome in general terms.

Page 10 Issues of concern

What can you expect from us?

20. We aim to provide a high quality service to everyone who contacts us to raise an issue of concern about a public body. We aim to make it straightforward to raise an issue of concern with us and handle all issues of concern that fall within our remit in a consistent, open and timely manner. This section of our policy tells you what level of service you can expect from us when you contact us.

We have service standards in place

- 21. We aim to acknowledge the issue of concern you have raised with us within five working days. We also aim to issue a final response within 30 working days. We must ensure that the time we spend reviewing issues of concern is relevant to our work and fits within our overall work programme. We may need to complete a focussed piece of work for some issues of concern that people raise with us. In cases like these, where it may take us longer than 30 working days, we will write to tell you what we plan to do and provide updates of our progress on our website.
- 22. For security reasons we can only accept attachments to emails submitted in a Word, Excel or PDF format. Unfortunately, we cannot accept any physical media eg DVDs, , memory sticks etc nor will we open any links within emails
- 23. If you submit an issue of concern to our correspondence email address and do not receive an automated acknowledgement this is because an attachment or link within the email has been blocked by our security system. You will need to resubmit your correspondence without the link or attachment providing this information in an alternative format.

We are consistent in our approach

- 24. We aim to be consistent in the way we handle, assess and decide if we are going to review an issue of concern. We will make clear decisions using our assessment factors, criteria and professional judgement at all times. If possible, please complete the form on our website to tell us about your issue of concern. This helps to gather all the relevant information in one place easily and quickly so we can start to assess if we are able to review the issue of concern.
- 25. We also request that you raise all issues of concern directly with our correspondence team. You can contact our correspondence team in the following ways:
 - complete the <u>form</u> on our website. You will find it on our contact us area, under issues of concern. This is the way we prefer you to contact us. We can help you complete this form if you need us to.
 - email us at <u>correspondence@audit-scotland.gov.uk</u>

- write to our correspondence team. Please address your letter to The correspondence team, Audit Scotland, 102 West Port, Edinburgh, EH3 9DN
- 26. If we think we need to review your issue of concern in more detail, we may contact you to discuss any work we plan to do. We will then write to you to confirm the areas we are able to review and tell you how long we expect the work to take. This means that everyone is clear about what is going to happen next and there is no confusion or misunderstanding later on.

We respect your confidentiality

- 27. Confidentiality is important and we will always try to maintain your anonymity if at all possible. We will only share the information you give us with local auditors. However, you should be aware that by raising certain issues of concern with public bodies, the public body may be able to deduce your identify.
- 28. If we need to disclose personal information to the public body concerned so we can review and respond to your issue of concern, we will write to ask you for your written permission in advance, unless you have given your permission when completing the form.
- 29. If you raise an issue of concern with us through our website or in writing, you consent to us recording your personal information in our filing system. You can find our <u>privacy statement</u> on our website.
- 30. Once we have issued our final response to you, we will keep records about the issue of concern for three years. We keep all documentation and evidence you have sent to our correspondence team and any letters or emails we send you, for example updates and our final response. However, we do not keep copies of any automated acknowledgements issued.
- 31. There are a couple of circumstances where we will retain your records for six years. If
 - you have raised a complaint with us in relation to how we have handled your correspondence
 - we have issued a letter under our unacceptable actions policy

We set time limits for assessing issues of concern

- 32. We will not normally consider an issue of concern if it happened more than a year before you contacted us. In exceptional circumstances, we may examine an issue of concern after this time limit. If you think we should consider an issue of concern that is over this time limit, you must make a clear and persuasive case to us.
- 33. Where you have told us you are providing, or we have asked for additional information we will place the issue of concern on hold for one month. At this stage, if the information has not been received, we will consider the issue of concern closed and no further action will be taken.

Page 12 Issues of concern

We can offer extra help to raise an issue of concern

- 34. Everyone has the right to bring an issue of concern to us. We can help you to do this if you need us to. For example, if you do not have access to a computer, you can call us to give us the details and we will complete the form for you. You can call us on 0131 625 1500.
- 35. If you need help to complete the form you can call us on 0131 625 1500. One of our employees will take the details for you or arrange for a member of our correspondence team to call you back.
- **36.** If you have an impairment or disability, we can make reasonable adjustments if you let us know what those adjustments are. A reasonable adjustment may mean, for example, providing information in large font or in audio form to help with a visual impairment.

We can identify alternative organisations that may be able to help

- 37. You can use our <u>useful guide for correspondents</u> to help you raise issues of concern with public bodies. This guide contains useful information about the remit of other public bodies in Scotland. You should firstly use this guide to help you decide which organisation is best placed to deal with the issue you want to raise.
- 38. If you contact us and the issue of concern is not within our remit, we will suggest other public bodies that could help you. Where we do this, we will not take any further action to investigate the issue of concern.

We only assess issues of concern directly addressed to us

- 39. We will only assess an issue of concern if we:
 - are the sole main recipient you have raised your issue of concern with
 - we know your name

We will not take any action if you copy us into your correspondence alongside other individuals or public sector bodies if we think it is more appropriate for them to respond. Although it is not our policy to review issues of concern if we are not the main recipient, we will share the information you have given us with our local auditors.

40. It is also unlikely that we will review an issue of concern raised anonymously. However, we would share the information with our local auditors. If you are concerned about the implications of raising an issue of concern with us, you can discuss this with us directly.

We do not tolerate unacceptable behaviour

41. We welcome correspondence that can help us with our work. We will treat all issues of concern seriously and make clear decisions using our professional judgement at all times. We understand that you are keen for us to respond to your issue of concern, however, we ask that you give us time to assess and review your issue of concern efficiently and effectively. We will

take action to protect our employees from unacceptable and offensive behaviour. You can find our policy on unacceptable actions by correspondents on our website.

Appendix. Other types of correspondence

We list some examples below:

Whistleblowing disclosures

Audit Scotland, the Accounts Commission, the Auditor General and the firms we appoint are prescribed persons under the Public Interest Disclosure Act 1998 (the Act). This means whistleblowers (employees) can raise issues of concern (disclosures) with us about fraud, corruption or wrongdoing within the public bodies we audit. The Act provides strong protection for workers who 'blow the whistle on', or raise a genuine issue of concern about, malpractice or wrongdoing.

Find more information on whistleblowing.

Objections to Local Authority accounts

The public has a right to inspect and object to local authority accounts under the Local Government (Scotland) Act 1973. Auditors appointed by the Accounts Commission have specific duties to consider formal objections to the accounts of local government bodies raised by members of the public.

The Local Government (Scotland) Act 1973 and the Local Authority Accounts (Scotland) Regulations 2014 requires all local authorities (councils, joint boards and joint committees) to give public notice of the right of interested persons to inspect and object to the accounts. This public notice must be on their website by 17 June each year.

The public notice will include the following information:

- that the accounts and other documents will be available for inspection during the ordinary business hours of the local authority for a period of 15 working days from the date specified in the notice
- the places and times at which those accounts and other documents will be available for inspection

Page 14 Issues of concern

• the name and address of the auditor together with the date by which any objections must be sent to them

If you want to raise an objection to a local authority's accounts, you should do this directly with the named auditor. The auditor must give you an opportunity to appear before them and be heard.

Find out about your rights to inspect, question and object to local authority accounts.

Complaints

We regard a complaint as any expression of dissatisfaction about our action or about the service we provide. Audit Scotland, the Accounts Commission, and the Auditor General are listed authorities under the Public Services Reform Act (Scotland) Act 2010 and the Scottish Public Service Ombudsman Act 2002. As such, we have a single complaints procedure covering all of us. We will deal with complaints on behalf of the Accounts Commission and the Auditor General.

Find out about what constitutes a complaint

Raising a complaint about how we dealt with an issue of concern

42. If you are not satisfied with the way we have handled an issue of concern, once we have assessed it is within our remit you can raise a formal complaint by contacting:

Audit Scotland
Complaints Administrator
4th Floor
102 West Port
Edinburgh
EH3 9DN

T: 0131 625 1500

E: complaints@audit-scotland.gov.uk

Freedom of Information Requests

Audit Scotland, the Accounst Commission and the Auditor General, are covered by the Freedom of Information (Scotland) Act 2002 and other access to information legislation. We have procedures to ensure that we handle requests for information in accordance with the law.

Find out more about Freedom of Information requests.